



SAN JOAQUIN COUNTY WORKNET EMPLOYMENT AND ECONOMIC DEVELOPMENT DEPARTMENT POLICIES AND PROCEDURES DIRECTIVE

DIRECTIVE NO.	EFFECTIVE DATE	APPLICABILITY	PAGE			
25-11	July 1, 2024	Departmental	1 of 5			
SUBJECT:						

I. PURPOSE

The purpose of this directive is to provide guidance regarding the requirement to provide and document outreach services funded through the National Farmworker Jobs Program (NFJP) program administered by the Employment and Economic Development Department (EEDD).

II. GENERAL INFORMATION

The NFJP grant, funded by the U.S. Department of Labor, offers career services, training, and housing assistance to migrant and seasonal farmworkers (MSFWs). NFJP supports participants in gaining the skills necessary to secure, maintain, and advance in agricultural jobs or transition into new careers. To promote economic stability for farmworkers, the program also addresses a critical need by providing safe and sanitary permanent and temporary housing. Authorized under Section 167 of the Workforce Innovation and Opportunity Act (WIOA), NFJP specifically serves low-income MSFWs, primarily working in agriculture or fish farming, along with their dependents.

III. POLICY

It is the policy of EEDD that pursuant to 20 CFR § 685.220, NFJP grantees are required to conduct outreach activities to locate and inform MSFWs and their families of program offerings and access points. As a required one-stop partner under the Workforce Innovation and Opportunity Act (WIOA), the NFJP must actively engage in outreach efforts, even when services are delivered exclusively through an America's Job Center of California (AJCC). Outreach remains a fundamental program requirement to ensure MSFWs, a historically underserved and hard-to-reach population, are made aware of available services.

IV. PROCEDURE

EEDD will conduct targeted, consistent outreach activities designed to identify, engage, and inform eligible MSFWs and their families about workforce services available through the NFJP program. These outreach efforts are important for ensuring equitable access to services for a population that is often mobile, underserved, and faces language or cultural barriers. The outreach strategy must remain flexible, community-driven, and tailored to local seasonal agricultural cycles. Once an MSFW is determined to be eligible and suitable, EEDD must make every effort to enroll the participant into the NFJP program.

A. <u>Outreach Procedure</u>

Outreach serves to raise awareness of available farmworker services (e.g., training, employment, supportive services, needs-related assistance), identify MSFWs who may not access services through traditional pathways, facilitate warm handoffs and reduce barriers to enrollment, and build trust through consistent, culturally competent engagement.

Outreach may be conducted through various formats to meet MSFWs where they are physically, culturally, and linguistically. Activities include but are not limited to:

- On-site Visits: Staff may conduct in-person visits to farms, packing houses, vineyards, orchards, nurseries, and labor camps to directly connect with MSFWs and employers. Visits should be coordinated with farm laborers, contractors, or growers when possible, to minimize disruption.
- Community-Based Events: Participation in or hosting of outreach events such as resource fairs, health expos, job fairs, school family nights, mobile clinics, or community forums in rural or high-MSFWdensity areas.
- Partnership Outreach: Joint outreach with community-based organizations (CBOs), school districts, churches, clinics, farmworker housing, legal aid offices, and advocacy groups serving agricultural communities. Coordination can also include mutual referrals and shared flyers or translation assistance.
- Material Distribution: Flyers, brochures, and business cards should be distributed at culturally relevant and high-traffic locations (e.g., tiendas, panaderías, laundromats, food banks, farmworker camps/housing and

flea markets). Materials should be available in multiple languages and include visuals when literacy may be a barrier.

- Digital Outreach and Mobile Access: Outreach efforts may include text message alerts, Facebook and Instagram community posts, or short videos explaining services. This is particularly useful for reaching younger family members or tech-connected MSFW households.
- In-House Referrals and Warm Handoffs: Front desk staff, case managers, and partner program staff within EEDD should be trained to identify potential MSFW participants and refer them to NFJP staff or intake personnel. Warm handoffs ensure immediate connection and reduce dropout risk.
- Targeted Rapid Response Services: Staff may coordinate or participate in Rapid Response activities specifically tailored to farmworker communities affected by job loss, layoffs, climate events, or natural disasters. These targeted efforts serve as proactive outreach opportunities to connect MSFWs with immediate resources, assess urgent needs, and offer program enrollment or related assistance where appropriate.

To ensure the confidentiality and security of personally identifiable information (PII) collected during outreach, EEDD will store all data electronically in secure, password-protected systems that comply with applicable data protection laws and internal security protocols. Staff should refer to PPD 24-21: Information Security and Personally Identifiable Information for further guidance.

B. Outreach Planning

Outreach calendars will be developed on a monthly basis and adjusted as needed to align with local agricultural cycles, such as planting and harvest seasons, as well as peak migration periods. Planning will be informed by staff's local knowledge, prior outreach data, and input from community partners to ensure visits and event participation are both timely and effective. To help ensure outreach efforts remain responsive to the needs of the population, EEDD will administer surveys (Attachment 1) to farmworkers following outreach events and distribute quarterly surveys to employers and partners for additional feedback. In cases where direct outreach is not feasible due to geographic, staffing, or logistical limitations, indirect outreach methods such as digital materials or coordination through trusted partner organizations, will be used to maintain a consistent presence and engagement in the region.

C. <u>Tracking Procedures</u>

To ensure accountability, meet performance expectations, and continuously improve service delivery, the following tracking measures will be implemented:

- Outreach Log or Spreadsheet: Staff will maintain a secure, regularly updated log (Attachment 2) that includes:
 - Date and location of outreach activity
 - Type of outreach (event, visit, partner-based, etc.)
 - Estimated number of individuals contacted
 - Number of MSFWs or family members referred to EEDD
 - Notes on languages spoken, materials distributed, or follow-up actions
- Outreach Contact Form: Individuals engaged through outreach will be asked to complete a short intake/contact form (Attachment 3) including:
 - o Name
 - o Preferred language
 - Basic service interest (e.g., job search, training, supportive services)
 - o Referral source (if applicable)

To support long-term engagement, staff will follow up quarterly with individuals who have not yet enrolled in NFJP services, for up to one year following the initial outreach. These check-ins will help ensure that participants remain connected, feel supported, and are re-informed of available services as their circumstances evolve.

D. Goal Tracking

Outreach logs will be reviewed quarterly to assess progress and identify service gaps. In alignment with program performance goals, staff will work toward a target of at least 1,500 documented outreach engagements per program year, with an interim goal of approximately 375 outreaches per quarter. This ensures consistent engagement with MSFW populations throughout the service area.

V. <u>QUESTIONS REGARDING THIS DIRECTIVE</u>

May be referred to the Executive Director of EEDD via Managers or designee.

VI. <u>UPDATE RESPONSIBILITY</u>

The Executive Director of EEDD and/or designee shall be responsible for updating this directive, as appropriate.

VII. APPROVED

Patricia Virgen
PATRICIA VIRGEN

EXECUTIVE DIRECTOR

PV:vf

Attachment 1: Outreach Surveys

Attachment 2: Outreach Contact Form

Attachment 3: Outreach Log for Office Use Only



COUNTY OF SAN JOAQUIN

EMPLOYMENT AND ECONOMIC DEVELOPMENT DEPARTMENT

Attachment 1

Field Forward Pathways Participant Outreach Survey - English

First Name:		_ Last Name:				
Phone Number:		Email Ac	ldress:			
1. How helpful was	s the information provi	ded during toda	y's outreach?			
1	2	3	4	5		
Very Unhelpful	Slightly Unhelpful	Neutral	Slightly Helpful	Very Helpful		
2. Did you feel the	staff explained the serv	vices clearly and	l respectfully? (Yes / N	lo / Somewhat)		
						
3 Were the service	es offered relevant to y	our needs or sit	ruation? (Ves / No / No	nt cura)		
			dation: (1637 No 7 No	n surc _j		
4. Do you feel com	fortable reaching out for	or help after thi	s event? (Yes / No / M	aybe)		
						
5. What services w	ould you like to see mo	ore information	about in the future?			
6. How did you hea	ar about this outreach e	event? (Employe	er / Word of Mouth / F	-lyer / Social		
Media / Other)		, , ,		, ,		
						
7. Davis bases			ala aventa?			
7. Do you nave any	suggestions to improv	re future outrea	cn events?			





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Field Forward Pathways Participant Outreach Survey – Español

Nombre:		Apellido:	Apellido:				
			Correo electrónico:				
1. ¿Qué tan útil fue	e la información pro	oporcionada durar	nte el evento de alc	ance?			
1	2	3	4	5			
Muy inútil	Poco útil	Neutral	Algo útil	Muy útil			
2. ¿El personal exp	licó los servicios de	e manera clara y re	spetuosa? (Sí / No	/ Más o menos)			
3. ¿Los servicios of estoy seguro/a)	recidos fueron rele	vantes para sus ne	ecesidades o situac	ión? (Sí / No / No			
4. ¿Se siente cómo vez)	do/a en comunicar	se con nosotros do	espués de este eve	nto? (Sí / No / Tal			
5. ¿Sobre qué serv	icios le gustaría rec	ibir más informaci 	ón en el futuro?				
6. ¿Cómo se entero sociales / Otro)	ó de este evento de	e alcance? (Emplea	ndor / Voz a voz / V	olante / Redes			
7. ¿Tiene sugerenc	ias para mejorar lo	s eventos de alcan	ce futuros?				





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Field Forward Pathways Employer/Partner Survey

Name:		Company Name,	/City:	
Phone Number:				
1. How satisfied are ye	ou with the outrea	ach services prov	ided to farmwork	ers in your area?
1	2	3	4	, 5
Very Dissatisfied	Dissatisfied	Neutral	Satisfied	Very Satisfied
2. Have you referred a	any farmworkers t	o NFJP services i	n the last 3 month	s? (Yes / No)
3. Are there specific n address in future outr	_	s you've observe	d among farmwor	kers that we should
4. Do you feel well-inf Somewhat)	ormed about NFJI	P services and ho	w to refer individ	uals? (Yes / No /
5. What is the best wa Other)	ay for us to stay co	onnected with yo	u? (Email / Phone	/ In-person visits /
6. Would you be inter Maybe)	ested in collabora	ting on future ou	itreach efforts or e	events? (Yes / No /
7. Any additional feed	back or suggestio	ns?		







COUNTY OF SAN JOAQUIN EMPLOYMENT AND ECONOMIC DEVELOPMENT DEPARTMENT

Field Forward Pathways Employer/Partner Survey - Español

Nombre: Número de teléfono:						
1. ¿Qué tan satisfec trabajadores del car	ho(a) está con los sei npo en su área?	rvicios de alcan	ce comunitario brind	dados a los		
1	2	3	4	5		
Muy insatisfecho(a)	Insatisfecho(a)	Neutral	Satisfecho(a)	Muy satisfecho(a)		
2. ¿Ha referido a alg / No)	gún trabajador del ca	mpo a los servi	cios de NFJP en los ú	últimos 3 meses? (Sí		
	des específicas o des nos abordar en futur	= = =		s trabajadores del		
4. ¿Se siente bien in No / Algo)	formado(a) sobre los	s servicios de N	FJP y cómo referir a	las personas? (Sí /		
5. ¿Cuál es la mejor Teléfono / Visitas pr	forma de mantenerr esenciales / Otro)	nos en contacto	con usted? (Correo	electrónico /		
6. ¿Estaría interesac (Sí / No / Tal vez)	lo(a) en colaborar en	futuras activid	ades o eventos de a	lcance comunitario?		
7. ¿Tiene algún com	entario o sugerencia	adicional?				

Field Forward Pathways Outreach Event - Participation Contact Form

Event Nar	ne:			Date:			Att. 2
Location:				Staff Name:			
Number	Name	Preferred Language	Phone/Email	Interested in Services? (Y/N)	Primary Need	Follow Up Needed? (Y/N)	Notes
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							

Field Forward Pathways - Formulario de Contacto de Participantes

Nombre o	del Evento:			Fecha:			Att. 2
Ubicación	n:			Nombre del Personal:			
Número	Nombre	Idioma Preferido	Teléfono/Correo Electrónico	¿Interesado(a) en Servicios? (S/N)	Necesidad Principal	¿Se Requiere Seguimiento? (S/N)	Notas
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							

Este programa o actividad financiado con fondos del Título I de WIOA es un empleador/programa que ofrece igualdad de oportunidades. Servicios y ayudas auxiliares están disponibles para personas con discapacidades si así lo solicitan. Este programa está financiado en gran parte por fondos federales. Para más información, visite: https://www.sjcworknet.org/pdfs/WDB_Stevens_Amendment_Funding_Disclosure.pdf

NFJP Outreach Log - OFFICE ONLY - Att. 3

Number	Date:	Location of Outreach Activity	Number of Individuals Contacted	Number of MSFWs Referred to EEDD	Materials Distributed	Follow Up Actions	Notes
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							